

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION

FINANCIAL REPORT

DECEMBER 31, 2019 AND 2018

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Saratoga County Capital Resource Corporation
Saratoga, New York

Report on the Financial Statements

We have audited the accompanying financial statements of Saratoga County Capital Resources Corporation ("SCCRC") (a non-profit corporation) which comprise the statements of financial position as of December 31, 2019 and 2018, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

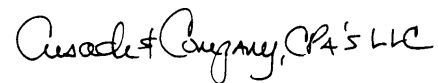
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of SCCRC as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of indebtedness on page 8 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 31, 2020 on our consideration of the SCCRC's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering SCCRC's internal control over financial reporting and compliance.



CUSACK & COMPANY, CPA'S LLC

Latham, New York
January 31, 2020

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2019 AND 2018

ASSETS

	<u>2019</u>	<u>2018</u>
Cash	\$ 135,054	\$ 217,488
Certificates of Deposit	409,578	400,000
Accrued Interest Receivable	<u>2,285</u>	<u>2,301</u>
	<u>\$ 546,917</u>	<u>\$ 619,789</u>

LIABILITIES

Accounts Payable	\$ -	\$ 600
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NET ASSETS

Net Assets Without Donor Restrictions	<u>546,917</u>	<u>619,189</u>
	<u>\$ 546,917</u>	<u>\$ 619,789</u>

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

	<u>2019</u>	<u>2018</u>
Revenues:		
Administrative Fees	\$ -	\$ 150,000
Interest	9,644	2,549
Total Revenues	<u>9,644</u>	<u>152,549</u>
Program Expenses:		
Contracted Services	\$ 41,340	\$ 39,450
Grant Expense	28,500	1,500
Dues and Membership Fees	8,387	743
Marketing	816	3,970
Conferences	132	1,010
Insurance	2,741	2,718
Office Expenses	-	1,006
Total Expenses	<u>81,916</u>	<u>50,397</u>
Change in Net Assets	(72,272)	102,152
Net Assets, Beginning of Year	<u>619,189</u>	<u>517,037</u>
Net Assets, End of Year	<u>\$ 546,917</u>	<u>\$ 619,189</u>

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

	<u>2019</u>	<u>2018</u>
Cash Flows Provided By (Used In) Operating Activities:		
Change in Net Assets	\$ (72,272)	\$ 102,152
Increase in Accrued Interest Receivable	16	(2,301)
Decrease in Accrued Expenses	<u>(600)</u>	<u>(425)</u>
Net Increase (Decrease) in Cash	(72,856)	99,426
Cash and Certificates of Deposit, Beginning of Year	<u>617,488</u>	<u>518,062</u>
Cash and Certificates of Deposit, End of Year	<u>\$ 544,632</u>	<u>\$ 617,488</u>

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Saratoga County Capital Resource Corporation (“SCCRC”) was formed in August 2010 as a not-for-profit local development corporation. SCCRC is a public instrumentality of, but separate and apart from, Saratoga County (the “County”), governed by three to seven directors appointed by the governing body of the County. SCCRC’s purpose is to promote community and economic development and the creation and maintenance of job opportunities in the County by developing and providing programs for non-profit and commercial organizations to access low interest tax-exempt and non-tax-exempt financing.

Basis of Accounting and Reporting

The financial statements of the SCCRC have been prepared on the accrual basis.

Cash

The Organization maintains cash in one bank. These balances were fully insured by the Federal Deposit Insurance Corporation and collateralized as of December 31, 2019 and 2018.

Industrial Revenue Bonds and Note Transactions

Certain industrial development revenue bonds and notes issued by the SCCRC are secured by property which is leased to companies and is retired by these payments. The bonds and notes are not obligations of the SCCRC. The SCCRC does not record the assets or liabilities resulting from completed bonds and notes issued in its accounts since its primary function is to arrange the financing between the borrowing companies and the bond note holders, and funds arising therefrom are controlled by trustees or banks acting as fiscal agents. For providing this service, the SCCRC receives bond administration fees from the borrowing companies. Such administrative fee income is recognized immediately upon issuance of bonds and notes.

At December 31, 2019, the outstanding balance of bonds outstanding was \$124,384,207.

Income Taxes

SCCRC is an affiliate of a governmental unit and as such is exempt from Federal income taxes pursuant to §501(a) of the code and is not required to file annual information returns on Form 990.

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

DECEMBER 31, 2019 AND 2018

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair Value

The Accounting Standards Codification requires expanded disclosures about fair value measurements and establishes a three-level hierarchy for fair value measurements based on the observable inputs to the valuation of an asset or liability at the measurement date. Fair value is defined as the price that the SCCRC would receive upon selling an asset or pay to transfer a liability in an orderly transaction between market participants. It prioritizes the inputs to the valuation techniques used to measure fair value by giving the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements), and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The carrying value of cash approximates fair value by its very nature.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

Management has evaluated subsequent events or transactions as to any potential material impact on operations or financial position occurring through January 31, 2020, the date the financial statements were available to be issued. No such events or transactions were identified.

2. CERTIFICATES OF DEPOSIT

Certificates of deposit consisted of the following:

<u>Maturity Date</u>	<u>Interest Rate</u>	<u>Amount</u>
March 29, 2021	2.5%	\$ 102,182
September 28, 2020	2.5%	102,516
September 28, 2020	1.1%	102,111
September 28, 2021	2.75%	102,769
		<u>\$ 409,578</u>

SUPPLEMENTAL INFORMATION

SARATOGA COUNTY CAPITAL RESOURCE CORPORATION

SCHEDULE OF INDEBTEDNESS

DECEMBER 31, 2019

<u>Project Description</u>	<u>Original Issue Date</u>	<u>Outstanding January 1, 2019</u>	<u>Issued During 2019</u>	<u>Principal Payments 2019</u>	<u>Outstanding December 31, 2019</u>	<u>Final Maturity Date</u>
Saratoga Hospital	2013	\$ 17,775,000	\$ -	\$ 925,000	\$ 16,850,000	2028
Saratoga Hospital	2017	45,767,000	-	2,243,000	43,524,000	2041
Skidmore College - Series A	2014	6,185,000	-	1,255,000	4,930,000	2023
Skidmore College - Series B	2014	19,535,000	-	910,000	18,625,000	2033
Skidmore College	2018	34,185,000	-	-	34,185,000	2048
RW Preservation, LLC	2017	15,000,000	-	15,000,000	-	2020
Hudson Headwaters Health Network	2018	<u>6,600,000</u>	<u>-</u>	<u>329,793</u>	<u>6,270,207</u>	2039
		<u>\$145,047,000</u>	<u>\$ -</u>	<u>\$ 20,662,793</u>	<u>\$124,384,207</u>	

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

Board of Directors
Saratoga County Capital Resource Corporation
Saratoga, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Saratoga County Capital Resource Corporation (SCCRC) which comprise the statement of financial position as of December 31, 2019, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated January 31, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered SCCRC's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of SCCRC's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of SCCRC's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

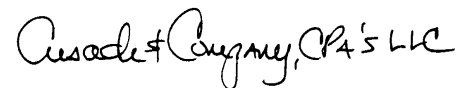
Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether SCCRC's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CUSACK & COMPANY, CPA'S LLC

Latham, New York
January 31, 2020

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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE
WITH INVESTMENT GUIDELINES FOR PUBLIC AUTHORITIES**

To the Board of Directors
Saratoga County Capital Resource Corporation
Saratoga, New York

We have examined the Saratoga County Capital Resource Corporation (the "SCCRC"), compliance with Section 2925(3) of the New York State Public Authorities Law and Part 201 of Title Two of the New York Code of Rules and Regulations during the year ended December 31, 2019. Management is responsible for the SCCRC's compliance with those requirements. Our responsibility is to express an opinion on the SCCRC's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the America Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and, accordingly, included examining, on a test basis, evidence supporting the SCCRC's compliance with those requirements and performing such other procedures we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on the SCCRC's compliance with specific requirements.

In our opinion, SCCRC has complied, in all material respects, with the aforementioned requirements during the year ended December 31, 2019.

This report is intended solely for the information and use of the Board of Directors, management, and certain New York State Departments and Agencies. It is not intended to be and should not be used by anyone other than those specified parties.



CUSACK & COMPANY, CPA'S LLC

Latham, New York
January 31, 2020